



Rabat
Città Victoria

Rabat Citta' Victoria Local Council

**Business Plan
for the
Period
'2020 - 2024**

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Overview and Summary

Pjan ta' Hidma

Il-Pjan ta' Hidma għall-ħames snin li ġejjin għandu jwassalna biex inkomplu ntejbu il-lokalita' tagħna w anke' nwasslu servizzi godda jew intejbu fuq dawk eżistenti għall-ġid ta' Beltna.

Fost il-proġetti li l-Kunsill lokali ser ikun jaħdem fuqhom hemm:

Kisi mill-ġdid ta' sqaqien u toroq fil-parti ċentrali tal-Belt

Proġett ta' bdil tad-dawl dekorattiv fic-ċentru tar-Rabat

Kisi ta' toroq fosthom Triq Wied Sara u Triq Ġorġ Pisani bl-għajnuna tal-Ministeru għal-Għawdex

Għajnuna fl-organizzazzjoni u l-logistika f'attivitajiet kulturali annwali b'dik ewlenija tkun 'Jum il-Belt Victoria'.

Il-Kunsill ser jaħdem biex ikompli jtejjeb is-sitwazzjoni finanzjarja imma fl-istess ħin ma jnaqqas xejn mis-servizzi u proġetti li huma tant essenzjali għal-lokalita' tagħna.

Josef Schembri
Sindku

Mayor

Executive Secretary

Statement of Income and Expenditure

DESCRIPTION

A	B	C	D	E	F (A+B+C+D+E)
BUDGET Jan-Dec '2020	BUDGET Jan-Dec #VALUE!	BUDGET Jan-Dec #VALUE!	BUDGET Jan-Dec #VALUE!	BUDGET Jan-Dec #VALUE!	BUDGET Period #VALUE!
€	€	€	€	€	€

Income

Funds received from Central Government (1)	629,438	654,616	680,800	701,224	722,261	3,388,339
Income raised from Bye-Laws (2)	20,000	20,000	20,000	20,000	20,000	100,000
Income raised from LES (3)	4,500	4,500	5,000	5,000	5,000	24,000
Investment Income (4)	35	40	45	50	55	225
Other Income (5)	6,000	6,000	7,000	7,000	7,000	33,000
TOTAL	659,973	685,156	712,845	733,274	754,316	3,545,564

Expenditure

Personal Emoluments (6)	134,550	138,587	142,744	148,454	154,392	718,726
Operations and Maintenance (7)	273,057	281,249	289,686	298,377	307,328	1,449,697
Administration (8)	32,540	33,516	34,522	35,557	36,624	172,759
Finance Cost (9)	-	-	-	-	-	-
Other Expenditure (10)	191,405	148,867	157,258	161,162	159,468	818,160
TOTAL	631,552	602,218	624,210	643,550	657,812	3,159,342

Surplus / Deficit

	28,421	82,937	88,635	89,724	96,504	386,221
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Statement of Financial Position

DESCRIPTION	A	B	C	D	E	F (A+B+C+D+E)
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
	Jan-Dec	Jan-Dec	Jan-Dec	Jan-Dec	Jan-Dec	Period
	'2020	#VALUE!	#VALUE!	#VALUE!	#VALUE!	#VALUE!
	€	€	€	€	€	€
Non-current Assets						
Property, Plant and Equipment (16)	424,244	355,877	291,619	223,672	204,653	1,500,065
Current Assets						
Inventories (11)	24,520	22,128	20,325	18,415	16,500	101,888
Receivables (12)	155,070	146,000	146,000	146,000	136,000	729,070
Cash and Cash Equivalents (13)	200,399	306,703	414,596	528,695	602,172	2,052,565
Total Current Assets	379,989	474,831	580,921	693,110	754,672	2,883,523
Current Liabilities (14)						
Payables	572,685	571,120	590,000	568,500	558,000	2,860,305
Total Current Liabilities	572,685	571,120	590,000	568,500	558,000	2,860,305
Net Current Assets	(192,696)	(96,289)	(9,079)	124,610	196,672	23,218
Non-current liabilities (15)						
	175,125	130,125	85,125	40,125	-	430,500
Net Assets	56,423	129,463	197,415	308,157	401,325	1,092,784
Reserves						
Retained Funds	56,423	129,463	197,415	308,157	401,325	1,092,784

Financial Situation Indicator

DESCRIPTION	A	B	C	D	E	F (A+B+C+D+E)
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
	Jan-Dec	Jan-Dec	Jan-Dec	Jan-Dec	Jan-Dec	Period
	'2020	#VALUE!	#VALUE!	#VALUE!	#VALUE!	#VALUE!
	€	€	€	€	€	€
Current Assets	379,989	474,831	580,921	693,110	754,672	2,883,523
Current Liabilities	572,685	571,120	590,000	568,500	558,000	2,860,305
Working Capital	(192,696)	(96,289)	(9,079)	124,610	196,672	23,218
Government Allocation	629,438	654,616	680,800	701,224	722,261	3,388,339
FSI	(31) %	(15) %	(1) %	18 %	27 %	1 %

Cash Budget

DESCRIPTION	A	B	C	D	E	F (A+B+C+D+E)
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
	Jan-Dec	Jan-Dec	Jan-Dec	Jan-Dec	Jan-Dec	Period
	'2020	#VALUE!	#VALUE!	#VALUE!	#VALUE!	#VALUE!
	€	€	€	€	€	€
Cash Inflows						
Government cash inflows	629,438	654,616	680,800	701,224	722,261	3,388,339
Cash flows from Bye-Laws & L.N fees	20,000	20,000	20,000	20,000	20,000	100,000
Local Enforcement cash flows	4,500	4,500	5,000	5,000	5,000	24,000
Finance cash flows						
Loan Proceeds						-
Investment income	35	40	45	50	55	225
	35	40	45	50	55	225
Capital cash flow						
Proceeds from disposal of assets						-
Cash received from EU funds						-
Cash received from Twinning						-
Cash from Community Services						-
Other Cash Inflows	6,000	6,000	7,000	7,000	7,000	33,000
TOTAL Inflows	659,973	685,156	712,845	733,274	754,316	3,545,564
Cash Outflows						
Personal Emoluments	134,550	138,587	142,744	147,026	151,437	714,344
Operations & Maintenance	274,140	282,364	290,835	299,560	308,547	1,455,446
Administration	31,457	32,401	33,373	34,374	35,405	167,009
Finance						-
Capital						
Acquisition of property						-
Construction	60,348	60,500	60,500	62,315	106,122	349,785
Improvements	20,000	20,000	30,000	30,900	31,827	132,727
Special programmes						-
Office equipment	1,000		2,500		2,500	6,000
	81,348	80,500	93,000	93,215	140,449	488,512
Cash outflows re EU projects						-
Cash outflows re Twinning						-
Cash outflows re Community Services						-
Creditors PPP	45,000	45,000	45,000	45,000	45,000	225,000
	45,000	45,000	45,000	45,000	45,000	225,000
TOTAL Outflows	566,495	578,851	604,952	619,176	680,839	3,050,313
SURPLUS / (DEFICIT)	93,478	106,304	107,893	114,099	73,477	495,251
Brought forward (Bank /Cash Bal.)	106,921	200,399	306,703	414,596	528,695	106,921
Carry forward	200,399	306,703	414,596	528,695	602,172	602,172

Detailed Estimates of Income

DESCRIPTION	A	B	C	D	E	F (A+B+C+D+E)
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
	Jan-Dec	Jan-Dec	Jan-Dec	Jan-Dec	Jan-Dec	Period
	'2020	#VALUE!	#VALUE!	#VALUE!	#VALUE!	#VALUE!
	€	€	€	€	€	€
Income						
1 Funds received from Central Government:						
0001 In terms of section 55 CAP 363	629,438	654,616	680,800	701,224	722,261	3,388,339
0002-0004 In terms of section 58 CAP 363						-
0005-0019 Other Income						-
	629,438	654,616	680,800	701,224	722,261	3,388,339
2 Bye-Laws & Legal Fees						
0021-0025 Community Services						-
0026-0035 Income from Permits	20,000	20,000	20,000	20,000	20,000	100,000
	20,000	20,000	20,000	20,000	20,000	100,000
3 Local Enforcement Income						
0037 Commission from Regional Committees						-
0038-0055 Contraventions	4,500	4,500	5,000	5,000	5,000	24,000
	4,500	4,500	5,000	5,000	5,000	24,000
4 Investment Income						
0091-0095 Bank interest	35	40	45	50	55	225
0096-0099 Income received from Government Securities						-
	35	40	45	50	55	225
5 General Income						
0056-0065 Sponsorships						-
0066-0069 Documents & Information						-
0070-0075 EU Funds						-
0076-0080 Twinning						-
0081-0089 Insurance Claims						-
0100-0109 Donations						-
0110-0119 Contributions						-
0120-0129 General Income	6,000	6,000	7,000	7,000	7,000	33,000
	6,000	6,000	7,000	7,000	7,000	33,000
Total	659,973	685,156	712,845	733,274	754,316	3,545,564

Detailed Estimates of Expenditure

DESCRIPTION	A	B	C	D	E	F (A+B+C+D+E)
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
	Jan-Dec	Jan-Dec	Jan-Dec	Jan-Dec	Jan-Dec	Period
	'2020	#VALUE!	#VALUE!	#VALUE!	#VALUE!	#VALUE!
€	€	€	€	€	€	
6 Personal Emoluments						
1100 Mayor's Allowance	13,000	13,390	13,792	14,343	14,917	69,442
1200 Employees' Salaries & Wages	93,950	96,769	99,672	103,658	107,805	501,853
1300 Bonuses	8,500	8,755	9,018	9,378	9,753	45,404
1400 Income Supplements	1,100	1,133	1,167	1,214	1,262	5,876
1500 Social Security Contributions	9,200	9,476	9,760	10,151	10,557	49,144
1600 Allowances	8,800	9,064	9,336	9,709	10,098	47,007
1700 Overtime						-
	134,550	138,587	142,744	148,454	154,392	718,726
7 Operations and Maintenance						
2100-2149 Public Utilities	500	515	530	546	563	2,655
2200-2259 Public Materials & Supplies	5,000	5,150	5,305	5,464	5,628	26,546
2300-2399 Repairs & Upkeep	28,000	28,840	29,705	30,596	31,514	148,656
2400-2449 Rent	2,515	2,590	2,668	2,748	2,831	13,352
3010 Street Lighting	10,000	10,300	10,609	10,927	11,255	53,091
3020 Lease of Equipment		-	-	-	-	-
3030 Insurance	1,953	2,012	2,072	2,134	2,198	10,369
3035 Bank Charges	425	438	451	464	478	2,256
3038 Penalties		-	-	-	-	-
3040 Waste Disposal	41,764	43,017	44,307	45,637	47,006	221,731
3041 Refuse Collection	61,500	63,345	65,245	67,203	69,219	326,512
3042 Bulky Refuse Collection	10,000	10,300	10,609	10,927	11,255	53,091
3043 Bins on wheels		-	-	-	-	-
3045 Bring in sites		-	-	-	-	-
3051 Road & Street Cleaning	61,800	63,654	65,564	67,531	69,556	328,105
3052 Cleaning & Maintenance of Non-Urban Areas	3,000	3,090	3,183	3,278	3,377	15,927
3053 Cleaning of Public Conveniences	25,000	25,750	26,523	27,318	28,138	132,728
3055 Cleaning of Council Premises	200	206	212	219	225	1,062
3060 Cleaning & Maintenance of Parks & Gardens	6,000	6,180	6,365	6,556	6,753	31,855
3061 Cleaning & Maintenance of Soft Areas						-
3062 Cleaning & Maintenance of Beaches & CA						-
3063 Cleaning & Maintenance of Country Non-Urban						-
3064 Other Contractual Services	3,400	3,502	3,607	3,715	3,827	18,051
3070-3090 Consultation Fees						-
3100-3139 Contract & Project Management						-
3300-3379 Hospitality	5,000	5,150	5,305	5,464	5,628	26,546
3380-3389 Community	6,000	6,180	6,365	6,556	6,753	31,855
3600-3694 Local Enforcement Expenses	1,000	1,030	1,061	1,093	1,126	5,309
3700-3799 EU Projects						-
3800-3899 Twinning						-
	273,057	281,249	289,686	298,377	307,328	1,449,697

Detailed Estimates of Expenditure (Continued)

DESCRIPTION	A	B	C	D	E	F (A+B+C+D+E)
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
	Jan-Dec	Jan-Dec	Jan-Dec	Jan-Dec	Jan-Dec	Period
	'2020	#VALUE!	#VALUE!	#VALUE!	#VALUE!	#VALUE!
€	€	€	€	€	€	
8 Administration & Other Expenditure						
2150-2199 Office Utilities	5,130	5,284	5,442	5,606	5,774	27,236
2260-2299 Office Materials & Supplies	2,000	2,060	2,122	2,185	2,251	10,618
2450-2499 Office Rent	1,850	1,906	1,963	2,022	2,082	9,822
2500-2599 National & International Memberships		-	-	-	-	-
2600-2699 Office Services	2,300	2,369	2,440	2,513	2,589	12,211
2700-2799 Transport	2,000	2,060	2,122	2,185	2,251	10,618
2800-2899 Travel	2,000	2,060	2,122	2,185	2,251	10,618
2900-2999 Information Services	2,000	2,060	2,122	2,185	2,251	10,618
3050 Office Cleaning		-	-	-	-	-
3140-3199 Professional Services	12,100	12,463	12,837	13,222	13,619	64,241
3200-3299 Training	160	165	170	175	180	849
3345 Office Hospitality		-	-	-	-	-
3400-3499 Incidental Expenses	3,000	3,090	3,183	3,278	3,377	15,927
						-
	32,540	33,516	34,522	35,557	36,624	172,759
9 Finance Costs						
3036 Interest on Bank Loan						-
						-
	-	-	-	-	-	-
10 Other Expenditure						
3500-3599 Loss / (Profit) on Disposal of assets						-
3695 Increase/(Decrease) in allowance for bad debts						-
8000-8099 Depreciation (charge for the year)	191,405	148,867	157,258	161,162	159,468	818,160
	191,405	148,867	157,258	161,162	159,468	818,160
Total	631,552	602,218	624,210	643,550	657,812	3,159,342

Detailed Estimates of Statement of Financial Position

DESCRIPTION	A	B	C	D	E	F (A+B+C+D+E)
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
	Jan-Dec	Jan-Dec	Jan-Dec	Jan-Dec	Jan-Dec	Period
	'2020	#VALUE!	#VALUE!	#VALUE!	#VALUE!	#VALUE!
€	€	€	€	€	€	
11 Inventory						
5201-5249 Stationery	24,520	22,128	20,325	18,415	16,500	101,888
5250-5299 Consumables						-
						-
	24,520	22,128	20,325	18,415	16,500	101,888
12 Receivables						
0201-0209 Receivables	32,570	35,500	35,500	35,500	35,500	174,570
0210-0219 LES Receivables						-
0220-0229 Receivables from EU						-
0250 Prepayments & Accrued income	122,500	110,500	110,500	110,500	100,500	554,500
						-
	155,070	146,000	146,000	146,000	136,000	729,070
13 Cash & Equivalents						
5001-5099 Bank & Cash Balances	200,399	306,703	414,596	528,695	602,172	2,052,565
	200,399	306,703	414,596	528,695	602,172	2,052,565
14 Payables						
4000 Payables	396,685	406,120	425,000	400,500	390,000	2,018,305
4100 Accruals	168,500	165,000	165,000	168,000	168,000	834,500
4150 Deferred Income	7,500					7,500
Short-term Borrowings						-
						-
	572,685	571,120	590,000	568,500	558,000	2,860,305
15 Non Current Liabilities						
4200 Long Term Borrowings	175,125	130,125	85,125	40,125		430,500
						-
						-
	175,125	130,125	85,125	40,125	-	430,500

16 Depreciation of Property, Plant and Equipment

Asset	Construction works		Office furniture & fit		New Str signs		Trees		Urban Improvements		Office equipment		Plant & Mach		Special Programmes		Intangible asset		Total
	10%	€	8%	€	0%	€	100%	€	10%	€	20%	€	20%	€	10%	€	0%	€	
Cost		€		€		€		€		€		€		€		€		€	
As at 01 January	'202	3,262,298	45,031	11,784	33,145	606,758	31,574	12,744	252,614										4,255,948
Additions		60,348			-	20,000	1,000												81,348
Disposals																			-
As at 31 December	'202	3,322,646	45,031	11,784	33,145	626,758	32,574	12,744	252,614										4,337,296
Grants/ other reimbursements																			
As at 01 January	'202	1,843,516			33,145	6,115	5,000												2,050,655
Additions																			-
Transfers																			-
As at 31 December	'202	1,843,516			33,145	6,115	5,000												2,050,655
Accumulated Depreciation																			
As at 01 January	'202	971,120	30,584	11,784	-	537,530	24,791	5,448	89,735										1,670,992
Charge for the year		125,120	3,012		-	60,128	418	2,727											191,405
Released on disposal																			-
As at 31 December	'202	1,096,240	33,596	11,784		597,658	25,209	8,175	89,735										1,862,397
Budgeted NBV 31 Dec	####	447,662	14,447	-	-	63,113	1,783	7,296	-										534,301
Budgeted NBV 31 Dec		382,890	11,435	-	-	22,985	2,365	4,569	-										424,244

16 Depreciation of Property, Plant and Equipment

Asset	Construction works	Office furniture & fit	New Str signs	Trees	Urban Improvements	Office equipment	Plant & Mach	Special Programmes	Intangible asset	Total
% of depreciation	10%	8%	0%	100%	10%	20%	20%	10%	0%	
€	€	€	€	€	€	€	€	€	€	€
Cost										
As at 01 January	3,322,646	45,031	11,784	33,145	626,758	32,574	12,744	252,614	-	4,337,296
Additions	60,500				20,000					80,500
Disposals										
As at 31 December	3,383,146	45,031	11,784	33,145	646,758	32,574	12,744	252,614	-	4,417,796
Grants/ other reimbursements										
As at 01 January	1,843,516	-	-	33,145	6,115	5,000	-	162,879	-	2,050,655
Additions										
Transfers										
As at 31 December	1,843,516	-	-	33,145	6,115	5,000	-	162,879	-	2,050,655
Accumulated Depreciation										
As at 01 January	1,096,240	33,596	11,784	-	597,658	25,209	8,175	89,735	-	1,862,397
Charge for the year	126,148	3,012			16,580	400	2,727			148,867
Released on disposal										
As at 31 December	1,222,388	36,608	11,784	-	614,238	25,609	10,902	89,735	-	2,011,264
Budgeted NBV 31 Dec	382,890	11,435	-	-	22,985	2,365	4,569	-	-	424,244
Budgeted NBV 31 Dec	317,242	8,423	-	-	26,405	1,965	1,842	-	-	355,877

16 Depreciation of Property, Plant and Equipment

Asset	Construction works	Office furniture & fit	New Str signs	Trees	Urban Improvements	Office equipment	Plant & Mach	Special Programmes	Intangible asset	Total
% of depreciation	10%	8%	0%	100%	10%	20%	20%	10%	0%	
Cost	€	€	€	€	€	€	€	€	€	€
As at 01 January	3,383,146	45,031	11,784	33,145	646,758	32,574	12,744	252,614	-	4,417,796
Additions	60,500				30,000	2,500				93,000
Disposals										
As at 31 December	3,443,646	45,031	11,784	33,145	676,758	35,074	12,744	252,614	-	4,510,796
Grants/ other reimbursements										
As at 01 January	1,843,516	-	-	33,145	6,115	5,000	-	162,879	-	2,050,655
Additions										
Transfers										
As at 31 December	1,843,516	-	-	33,145	6,115	5,000	-	162,879	-	2,050,655
Accumulated Depreciation										
As at 01 January	1,222,388	36,608	11,784	-	614,238	25,609	10,902	89,735	-	2,011,264
Charge for the year	125,124	3,012			26,580	700	1,842			157,258
Released on disposal										
As at 31 December	1,347,512	39,620	11,784	-	640,818	26,309	12,744	89,735	-	2,168,522
Budgeted NBV 31 Dec	317,242	8,423	-	-	26,405	1,965	1,842	-	-	355,877
Budgeted NBV 31 Dec	252,618	5,411	-	-	29,825	3,765	-	-	-	291,619

16 Depreciation of Property, Plant and Equipment

Asset % of depreciation	Construction works	Office furniture & fitt	New Str signs	Trees	Urban Improvements	Office equipment	Plant & Mach	Special Programmes	Intangible asset	Total
	10% €	8% €	0% €	100% €	10% €	20% €	20% €	10% €	0% €	€
Cost										
As at 01 January	3,443,646	45,031	11,784	33,145	676,758	35,074	12,744	252,614	-	4,510,796
Additions	62,315			30,900						93,215
Disposals										
As at 31 December	3,505,961	45,031	11,784	33,145	707,658	35,074	12,744	252,614	-	4,604,011
Grants/ other reimbursements										
As at 01 January	1,843,516	-	-	33,145	6,115	5,000	-	162,879	-	2,050,655
Additions										
Transfers										
As at 31 December	1,843,516	-	-	33,145	6,115	5,000	-	162,879	-	2,050,655
Accumulated Depreciation										
As at 01 January	1,347,512	39,620	11,784	-	640,818	26,309	12,744	89,735	-	2,168,522
Charge for the year	128,870	3,012			28,580	700				161,162
Released on disposal										
As at 31 December	1,476,382	42,632	11,784	-	669,398	27,009	12,744	89,735	-	2,329,684
Budgeted NBV 31 Dec	252,618	5,411	-	-	29,825	3,765	-	-	-	291,619
Budgeted NBV 31 Dec	186,063	2,399	-	-	32,145	3,065	-	-	-	223,672

16 Depreciation of Property, Plant and Equipment

Asset	Construction works		Office furniture & fitt		New Str signs		Trees		Urban Improvements		Office equipment		Plant & Mach		Special Programmes		Intangible asset		Total
	10%	€	8%	€	0%	€	100%	€	10%	€	20%	€	20%	€	10%	€	0%	€	
Cost																			
As at 01 January	3,505,961		45,031		11,784		33,145		707,658		35,074		12,744		252,614		-		4,604,011
Additions	106,122								31,827		2,500								140,449
Disposals																			-
As at 31 December	3,612,083		45,031		11,784		33,145		739,485		37,574		12,744		252,614		-		4,744,460
Grants/ other reimbursements																			
As at 01 January	1,843,516		-		-		33,145		6,115		5,000		-		162,879		-		2,050,655
Additions																			-
Transfers																			-
As at 31 December	1,843,516		-		-		33,145		6,115		5,000		-		162,879		-		2,050,655
Accumulated Depreciation																			
As at 01 January	1,476,382		42,632		11,784		-		669,398		27,009		12,744		89,735		-		2,329,684
Charge for the year	129,128		3,012				-		26,128		1,200								159,468
Released on disposal																			-
As at 31 December	1,605,510		45,644		11,784		-		695,526		28,209		12,744		89,735		-		2,489,152
Budgeted NBV 31 Dec	186,063		2,399		-		-		32,145		3,065		-		-		-		223,672
Budgeted NBV 31 Dec	163,057		(613)		-		-		37,844		4,365		-		-		-		204,653